Process, including activities	Dir.RM	Each individual UMT member	Unit/College Risk Officer and Unit/College Risk Group	Unit/College Managers	Unit/College Staff	Risk Management Forum	Risk Management Group	UMT (collective)	Audit and Risk Committee of Údarás na hOllscoile	Údarás na hOllscoile
1 Initiation								Ì		
Identification and appointment of Unit Risk Officer	T .	A/R		С						
Establishment of Unit Risk Working Group, where required	T		R	А						
2 Understanding										
Circulation of key documentation, including risk register template			R							
Review Key Documentation			А	R	R					
Assign ownership of risk categories			A/R							
			UNIT AND	COLLEGE RIS	SK REGISTER	CYCLE				
3 Identification of risk										
Summarising risks the Unit is exposed to			R	А	С					
4 Assessment of Risk										
Assessing and prioritising risk			R	Α	R					
Determining residual risk			R	А	R					
Scoring the risk			R	A	С					
5 Risk Mitigation – implementation of controls										

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Assign action owners and determine controls			R	А						
Implementing actions - Either continue with mitigated risk or cease action		A		R	R					
6 Unit/College Governance and Review										
Escalation of Risks		А	R	R						
Approval of Risk Register		A/R								
Quarterly Review		A/R	A/R	A/R	С					
Ongoing real-time updates		А	R	С	С					
7 Risk Register Submission and Consolidation										
Unit/College Submission of		Α	R	R						
Risk Registers to the Dir.RM	_									
Consolidation of Risk Registers into (i) Consolidated Colleges Risk Register and (ii)	A/R									
Consolidated Colleges Risk report (i) Professional Services Units Risk Register										
and (ii) Professional Services Unit report)										

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Maintenance of	A/R									
Consolidated Risk Registers  8 University Wide										
Monitoring and  Management of Risk										
Presentation of	A/R									
Consolidated Registers and										
Reports for review to Risk  Management Group and										
UMT										
Preparation of Annual Risk	A/R									
Register Report and six										
monthly updates on risks,										
open actions and emerging										
risks Review of six monthly risk							R	A/R	R	
register updates							K	Ayit	K	
Facilitation of consistent	С					R				
approach and identification										
of common risks, controls										
and actions Provision of risk-	A/R									
management training	A/K									
opportunities for staff										
Ensuring attendance by			R	Α	R			1		
relevant staff at training										
opportunities										
9 Oversight										
Annual review of the risk	R						R		R	Α
policy and procedures										

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Review of adequacy of risk management framework									A/R	
Approval of annual risk management report for onward submission to Údarás na hOllscoile							R		A/R	
On submission by ARC, formal annual review and assessment of the adequacy of the overall risk framework, including the risk appetite and the responsibilities for managing risk										A/R