



OLLSCOIL NA GAILLIMHÉ
UNIVERSITY OF GALWAY

Sustainability Strategy

Learn-Live-Lead

2026–2030



University
ofGalway.ie

Community University Sustainability Partnership



Leading the Transition to a Sustainable Future



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Leading the Transition to a *Sustainable Future*

At University of Galway, sustainability is central to our purpose and identity. It shapes how we teach, learn, research, operate and engage. The University of Galway Sustainability Strategy 2026-2030 builds on a decade of institutional commitment and leadership, setting a renewed direction for a Carbon-neutral, nature-positive and healthy university. It reflects our belief that universities have both the capacity and the responsibility to lead transformative change for people and planet.

This Strategy is rooted in our institutional Strategic Plan – *Of Galway, For the World* – which reflects the University's overarching purpose 'to empower our people to create global impact through our distinctive research, exceptional education and transformative student experiences'. It aligns with our core values of respect, openness, excellence, belonging and sustainability, and with our collective aim 'to create the greatest positive impact for our university community and partners in Galway, Ireland and around the globe'.

As Ireland's SDG Ambassador University, University of Galway champions the Sustainable Development Goals (SDGs) and embeds them across our mission, culture and practice. We are recognised internationally as leaders in embedding the SDGs across our programmes and our campus experience. During their time in Galway, our students develop the knowledge, skills and experiences to tackle global challenges and lead the transition to a sustainable future.

The University of Galway Sustainability Strategy 2026-2030 follows directly from the Sustainability Strategy 2021-2025, which established strong foundations for action and accountability across every dimension of university life. Through that strategy, we embedded sustainability in governance, operations, teaching, research and engagement, and strengthened our position as a national and international leader in the field.

Building on this progress, the 2026-2030 phase marks a new chapter in our sustainability journey, deepening our ambition and extending our impact.



University of Galway celebrates the award of its third Green Campus Flag from An Taisce during SDG Week 2025





University of Galway Sustainability Strategy 2026-2030

The University of Galway Sustainability Strategy 2026-2030 is underpinned by our Learn-Live-Lead model, connecting education, research and operations to real-world impact. This approach empowers our people to act for sustainability and equips the next generation of leaders and innovators to shape a sustainable future.

This Strategy spans ten interconnected areas of focus: research and innovation; teaching, learning and assessment; energy and buildings; travel; nature and ecosystems; circular economy; procurement; health and wellbeing; engagement and leadership; and governance and reporting. Together, these ten areas form a holistic roadmap to achieve a Carbon-neutral, nature-positive and healthy university, guiding us to integrate sustainability and the Sustainable Development Goals into every aspect of how we learn, live and lead.

This Strategy aligns with national and sectoral frameworks, including the Public Sector Climate Action Mandate and the Public Sector Equality and Human Rights Duty, ensuring that our actions advance climate justice, inclusion and wellbeing as interconnected goals. As a bilingual university, we recognise the Irish language ecosystem and an pobal teanga (the Irish language community) as living connections between culture, learning and nature, shaping how we learn, live and lead for a sustainable future.

Through partnership, innovation and engagement, we will continue to collaborate with students, staff, communities, government and industry, strengthening Galway's role as a living laboratory for sustainability and a driver of regional, national and global impact. Working together, we will deliver transformative solutions that connect local action with global change.

The University of Galway Sustainability Strategy 2026-2030 sets out our shared path for the years to come, one that builds on our progress and reflects our commitment to be a university *Of Galway, For the World*.



Purpose Statement

The purpose of this strategy is to ensure that University of Galway *learns, lives, and leads* sustainability in all aspects of its mission.



We will:



Learn by embedding sustainability and the Sustainable Development Goals in our research, all our educational programmes and our campus experience;



Live by working together for a Carbon-neutral, nature-positive and healthy campus; and



Lead by deepening our engagement with community partners locally, nationally and internationally to inspire and share positive changes.

This is a collective effort of students, staff and community partners, coordinated through the Community University Sustainability Partnership (CUSP).

Framework & Action Areas



Learn

Research & Innovation

Teaching, Learning & Assessment



Live

Energy & Buildings

Nature & Ecosystems

Procurement

Travel

Circular Economy

Health & Wellbeing



Lead

Engagement & Leadership

Governance & Reporting





1. Research & Innovation

In an era of global transformation, research and innovation are essential to achieving the SDGs. Universities have a unique **responsibility** to generate knowledge that addresses society's greatest challenges, from climate change to health, equality and digital transformation. Through research, universities inform policy, deepen understanding and generate the evidence and solutions needed to advance sustainable development. Innovation builds on that foundation, transforming ideas and discoveries into practical, scalable actions that drive the change needed for a sustainable future.

At University of Galway, our *Strategic Plan – Of Galway, For the World* recognises the central role of research and innovation in achieving the SDGs. It calls on us to harness these strengths for the public good. Our sustainability agenda places research and innovation at the heart of how we learn, live and lead. We use knowledge, creativity and innovation to deliver real-world solutions that improve lives, strengthen communities and sustain our planet.

University of Galway will foster interdisciplinary and transdisciplinary, mission-driven research aligned to the SDGs and deepen collaborations with partners locally, nationally and globally. We will embed sustainability principles across our innovation ecosystem, from laboratories and research centres to student incubator hubs, enterprise programmes and living labs. These spaces bring students, researchers and community partners together to co-create solutions for a more sustainable future.

Strategic Actions:

1. **Research and the SDGs:** We will support researchers and institutes to map, increase and communicate the alignment of their work to the SDGs.
2. **Sustainable research:** We will implement a Sustainable Research Charter, including sustainable research design, fieldwork, travel, procurement and laboratory operations.
3. **Entrepreneurship and innovation:** We will grow entrepreneurship and innovation for sustainability through the University's innovation ecosystem.
4. **Interdisciplinary and transdisciplinary collaboration:** We will promote mission-driven projects that bridge disciplines and sectors to address complex global challenges.
5. **Campus as a living lab:** We will apply research to test and evaluate sustainable solutions across the university and in partnership with the wider community.
6. **Global partnerships for impact:** We will deepen engagement through strategic alliances (e.g. ENLIGHT) to amplify the global reach and impact of our research and innovation.

Related SDGs



*Relevant to all SDGs

Metrics

- 1.1 Research and innovation outputs aligned to the SDGs
- 1.2 Number of people taking entrepreneurship and innovation courses



2. Teaching, Learning & Assessment

Education is the foundation for sustainable development. Globally, UNESCO's Education for Sustainable Development (*ESD for 2030*) framework calls for all learners, in every field of study, to acquire the knowledge, skills, values and attitudes needed to build a more just and liveable world. At University of Galway, we are committed to ensuring that every graduate can contribute to this vision. Guided by our Strategic Plan: *Of Galway, For the World* and our Learn-Live-Lead model, we are embedding sustainability and key competencies for sustainability across all our programmes. Our students are empowered to learn through experience, live their values, and lead positive change in their communities and professions. Our approach is experiential and inclusive, connecting classroom learning with community engagement and using our campus as a living lab for sustainability-focused teaching, learning and assessment.

Our approach includes:

- *Nature Literacy*: learning about nature, drawing mental health well-being from it and taking action to help protect it (Wise et al, 2023)
- *Decolonising the Curriculum*: broadening what we teach and how we teach it to include diverse voices and perspectives, and to recognise how colonial history and power have shaped knowledge (Tikly, 2025)
- *Decarbonising the Curriculum*: transforming how and what we learn so that education sufficiently addresses and prepares students for the climate crisis and ecological emergency (Vanderbauwhede, 2022)
- *Bilingual University*: recognising the Irish language as a living expression of our culture, identity and connection to place, and reflecting our bilingual status in sustainability education. This approach embraces the Irish language as part of an *ómós áite* (celebration of place) in decolonising the curriculum by deepening *litearthacht inbhuanaitheachta* (sustainability literacy) and *litearthacht nádúir* (nature literacy), and by connecting with Traditional Ecological Knowledge (TEK). It recognises the Irish language ecosystem as a vibrant cultural and linguistic community within the University, the Gaeltacht and across Ireland, including an *pobal teanga* (the Irish-language community). This Irish language ecosystem connects people, culture and place, bringing shared knowledge, lived experience and local insights that link language, biodiversity and sustainability.



Strategic Actions:

1. **Embed Sustainability Competencies in all programmes:** We will embed sustainability and key competencies for sustainability in all educational programmes.
2. **Build Staff Capacity:** We will provide staff professional development, training and workshops on sustainability, including the development and redesign of curriculum using ESD pedagogy.
3. **Advance Sustainability and Nature Literacy:** We will embed sustainability literacy and nature literacy across the University.
4. **Decolonise and Decarbonise the Curriculum:** We will continue to embed a process to decolonise and decarbonise the curriculum.
5. **Living Lab for Learning:** We will use the campus and local community as spaces for applied learning, problem-solving and innovation for sustainability.
6. **Co-curriculum:** We will integrate co-curricular sustainability learning into the wider student experience, including expanded opportunities through digital badges, internships, SDG Week and service learning.
7. **Beyond Campus:** We will work with community partners to provide sustainability learning beyond campus .

Related SDGs



*Relevant to all SDGs

Metrics

- 2.1 Percentage of programmes aligned to the SDGs
- 2.2 Number of staff completing sustainability / ESD training



3. Energy & Buildings

University of Galway, through our [Energy Policy](#), is committed to minimising our impact on, and preserving, the environment for the benefit of present and future generations. Our University takes an exemplar role and continues to meet and exceed the requirements of the Public Sector Climate Action Mandate and the ISO50001:2018 Energy Management Systems standard. We are committed to a policy of continual assessment and improvement in our energy performance. A dynamic list of energy conservation action plans and regular energy management reviews are carried out to monitor our progress in attaining our objectives and targets.

The [University of Galway Climate Action Roadmap](#) outlines our progress on greenhouse gas (GHG) emissions and energy efficiency targets to date and our pathway to 2030 and beyond. By 2030, we aim to reduce our direct greenhouse gas emissions by 75% (against our statutory baseline). We are formulating a fully costed action plan to transition to a zero-carbon campus in the next decade. This will be dependent on sustained funding in maintenance, projects and behaviour change.

Strategic Actions:

1. **GHG Emissions:** We will reduce greenhouse gas emissions, surpass public targets and move ambitiously towards carbon-neutrality* through projects such as district heating and a solar PV farm, dependent on investment.
2. **Maintenance:** We will undertake planned preventative maintenance of mechanical and electrical systems and building fabrics to improve energy efficiency and resilience.
3. **Energy Efficiency:** We will also improve energy efficiency through building retrofits and targeted behaviour change campaigns.
4. **Renewables:** We will increase renewable electricity generated on campus through e.g. solar and hydro.

*See Section 10. Governance & Reporting



Learn-Live-Lead

Related SDGs



*Relevant SDGs Highlighted

Metrics

- 3.1 Direct greenhouse gas emissions (Scope 1 & 2)

4. Travel

University of Galway **supports** long-term strategic thinking and planning for the region, including sustainable access and transport. We support safe, equitable, sustainable travel options that optimise access to education, employment opportunities, services and impact positively on health and wellbeing. Commuting to campus is car dependent: our travel surveys show that 67% of staff and 30% of students drive to campus, and students' commuting distance has increased considerably in recent years.

As part of our commitment to reducing our carbon footprint and improving health and wellbeing, we will increase sustainable and active travel by students and staff through a new Travel Plan 2026-2030. This will include advocating for improved public transport services to campus, collaborations on the delivery of key infrastructural projects, promotional campaigns and improving on-campus facilities and accessibility. We will measure our progress by increasing our award in the National Transport Authority Smarter Travel Mark from Silver to Gold.

University of Galway also supports a sustainable approach to business travel which considers the environmental impacts of travel, online collaboration tools and lower-carbon methods of transport to reduce carbon emissions.



Strategic Actions:

1. **Travel Plan:** We will increase sustainable and active travel by students and staff by implementing a new Travel Plan 2026-2030.
2. **Infrastructure:** We will support local authority-led projects such as BusConnects Cross-City Link on University Road, Galway to Oughterard Greenway, Clifden Railway Pedestrian & Cycle Bridge.
3. **Smarter Travel Mark:** We will achieve Gold in the NTA Smarter Travel Mark.
4. **Business Travel:** We will work with Colleges and Units to reduce the carbon footprint of business travel by supporting more effective journey planning.



Related SDGs



*Relevant SDGs Highlighted

Metrics

- 4.1 Sustainable travel modal share
- 4.2 NTA Smarter Travel Mark
- 4.3 Carbon footprint of business travel



5. Nature & Ecosystems

The loss of biodiversity and ecosystem degradation threaten human and planetary wellbeing. The [UN Decade on Ecosystem Restoration \(2021–2030\)](#) calls for urgent action to protect and restore nature. Guided by our *Strategic Plan – Of Galway, For the World* and our [commitment](#) to be a [nature-positive university](#), we will enhance biodiversity on campus, build nature literacy, and connect people with nature for health, learning and research. By *nature literacy (lítearthacht nádúir)*, we mean learning about and from nature, drawing health and well-being from it, and taking action to help protect it ([Wise et al., 2023](#)). Much of our campus is located within or adjacent to Natura 2000 protected sites, including a research station beside a National Park, giving us a distinctive connection to nature and ecosystems.

As a bilingual university, we recognise the Irish language as an important part of our connection with nature and *ómós áite* (sense of place). We understand language and nature as connected ecosystems, shaped by our Gaeltacht communities and campuses in An Cheathrú Rua, Carna and Gaoth Dobhair. We will draw on Traditional Ecological Knowledge (TEK) and work with an *pobal teanga* (the Irish Language community) to strengthen links between language, culture and biodiversity.

Strategic Actions:

1. **Biodiversity Action Plan 2026–2030:** We will deliver targeted actions to protect and enhance biodiversity across campus.
2. **Nature Literacy:** We will scope the best mechanisms to embed nature literacy across the University operations and activities.
3. **Living Lab:** We will use the University as a living lab for nature.
4. **Resilience:** We will build resilience for nature, health and wellbeing.
5. **Partnerships:** We will strengthen partnerships for a nature-positive future.
6. **Bilingual University:** Engage the Irish-language ecosystem and an pobal teanga to support language, culture and biodiversity.



Related SDGs



*Relevant SDGs Highlighted

Metrics

5.1 Implementation of the Biodiversity Action Plan

6. Circular Economy

Transitioning to a circular economy is central to achieving the SDGs and advancing the **European Green Deal**. A circular economy is one that keeps resources in use for as long as possible, extracts maximum value while in use, and regenerates products and materials at the end of their life, minimising waste and supporting sustainable growth (in line with Ireland's national **Circular Economy Strategy**).

At University of Galway, our *Strategic Plan 2025–2030 – Of Galway, For the World* identifies "Effective and Sustainable Organisation" as a key priority. In line with this ambition, we are committed to aligning our operations, teaching and research with circular principles. We will design out waste, conserve resources and embed sustainable practices across campus, making our university a living example of circularity in action. We will continue to support circular economy initiatives on campus, including An Mheitheal Rothar bike workshop, Glassary recycling initiative, Recycled Runway, clothing repair sessions and swap shops.

Strategic Actions:

1. **Circular Principles:** We will embed circular economy principles across our operations and procurement by designing out waste, promoting reuse, repair and restoration, and enhancing recycling and material recovery.
2. **Single-Use Plastics:** Building on the successful elimination of single-use cups, we will work with catering suppliers to remove remaining single-use plastic catering items.
3. **Water Consumption:** We will promote responsible water stewardship through improved measurement, efficiency, reducing leakage, awareness and behaviour change to lower overall campus water usage.





Related SDGs



*Relevant SDGs Highlighted

Metrics

- 6.1 Total waste generated (tonnes)
- 6.2 Whole-campus recycling rate (%)
- 6.3 Water consumption (m³)



7. Procurement

Procurement (purchased goods and services) accounts for 43% of University of Galway's **carbon footprint**. In compliance with the Public Sector Climate Action Mandate, University of Galway embeds sustainable procurement policies and Green Public Procurement across the University. We will update our Sustainable Public Procurement Handbook with the latest public requirements and guidance, and we will embed equality and human rights considerations.

We value the relationships we have with our suppliers, and the University of Galway Supplier Charter sets out how we want those relationships to be based on our values. We will work with our suppliers to increase the sustainability of the supply chain and improve carbon footprint reporting.

Strategic Actions:

1. **Procurement:** We will embed sustainable procurement policies across the University.
2. **Human Rights:** We will embed equality and human rights considerations within the Sustainable Public Procurement Handbook.
3. **Suppliers:** We will work with suppliers to improve the accuracy of reporting on the carbon footprint of procurement.

Related SDGs



**Relevant SDGs Highlighted*

Metrics

- 7.1 Carbon footprint of procurement
- 7.2 Publication of an updated Sustainable Public Procurement Handbook, incorporating equality and human rights considerations



8. Health & Wellbeing

Global frameworks such as the World Health Organisation's **Healthy Universities Framework** recognise that universities can play a leading role in creating environments that enable people to thrive physically, mentally and socially. In Ireland, the **Healthy Ireland Framework** provides the national context and **Healthy Campus** is the charter and framework for higher education. At University of Galway, wellbeing is a shared responsibility that involves every member of our community. We recognise that health and wellbeing are strengthened when students, staff and partners work together to create a caring, inclusive and supportive environment.

Guided by our *Strategic Plan 2025–2030 – Of Galway, For the World*, we are building a campus culture that values care, connection and inclusion. We promote physical, mental, social and sexual wellbeing, and understand that personal health is closely linked to the wellbeing of our community and our environment. We also recognise the close relationship between wellbeing and other areas of sustainability, where actions that protect our planet also support healthier and more connected lives. Through this collective approach, we aim to create a university where everyone feels valued, supported and able to thrive.

Strategic Actions:

1. **Healthy Campus:** We will complete the Healthy Campus Charter self-assessment.
2. **KeepWell Mark:** We will raise our level of accreditation and success in those pillars pertaining to sustainability in the KeepWell Mark.
3. **Resilience & Eco-Anxiety:** We will increase workshops and resources on resilience, health promotion and eco-anxiety.
4. **Sustainable & Healthy Food:** We will promote healthy, affordable, organic, seasonal, plant-based, local and ethically sourced food and drink on campus.
5. **Healthy Environments:** We will support a healthier campus for everyone by linking health and wellbeing with our other actions on the natural environment and built environment.

Related SDGs



*Relevant to all SDGs

Metrics

- 8.1 Progress towards Healthy Campus status
- 8.2 Increased level of accreditation for the KeepWell mark
- 8.3 Percentage of campus food certified organic
- 8.4 Measurement of sustainable and healthy food

9. Engagement & Leadership

Meaningful engagement and empowered leadership are at the heart of transformative sustainability action. The *UN 2030 Agenda* and *UNESCO's Youth 2030 Strategy* recognise that young people and communities must co-create the solutions that shape a just, sustainable future. At University of Galway, sustainability is everyone's responsibility. Through the *Community and University Sustainability Partnership (CUSP)*, we will empower students, staff and community partners to get involved and lead change locally, nationally and globally.



Strategic Actions:

1. **Co-Creation & Partnership:** We will co-create with students, staff, and the wider community, jointly designing and delivering initiatives through SDG Week, events, social media, websites, and networks at local, national, and international levels.
2. **Communication & Visibility:** We will clearly signpost sustainability resources, including bilingual resources, and share impact stories through digital and social platforms.
3. **Measuring Engagement:** We will measure and increase the percentage of students and staff engaged in sustainability initiatives.
4. **Leadership:** We will encourage student leadership on sustainability through the Student Sustainability Leadership Awards, CUSP and the Student Champion Digital Badge. We will recognise staff leadership on sustainability through awards/recognition and communicating success.
5. **Advocacy & Inclusion:** We will engage through climate justice, human rights and equality, diversity and inclusion campaigns.
6. **Community Engagement:** We will develop regular and accessible opportunities for communities to engage with students and staff, including through ALIVE, service learning, engaged research, events and other campus activities. We will collaborate with other universities in Ireland and internationally on our shared journey towards a sustainable future.

Related SDGs



**Relevant to all SDGs*

Metrics

- 9.1 Sustainability communications reach
- 9.2 Number of students and staff volunteering in specified sustainability activities
- 9.3 Number of students achieving the Sustainability Champion digital badge

10. Governance & Reporting

University of Galway is committed to transparency, accountability and measuring progress on this Sustainability Strategy. Our sustainability efforts are coordinated through the Community University Sustainability Partnership (CUSP) and the University Sustainability Advisory Board, and reported to the University Management Team and Údarás na hOllscoile. As per our [Climate Action and Sustainability Policy](#), as an SDG Ambassador and signatory to the SDG Accord, we align all major efforts with the SDGs, targets and indicators. Also, as a public sector body, University of Galway implements the [Public Sector Climate Action Mandate](#) and the [Public Sector Equality and Human Rights Duty](#). We are committed to surpassing public sector climate targets to achieve [carbon-neutrality](#). Our main reporting schemes are the Times Higher Education Sustainability Impact Ratings (THE Impact), Sustainability Tracking, Assessment and Rating System (STARS), An Taisce Green Campus and My Green Lab Certification.



Strategic Actions:

1. **Carbon Budget:** We will develop a carbon budget system to drive carbon neutrality in the University.
2. **Investment:** We will build sustainability into financial planning and investment decisions.
3. **Green Labs:** We will achieve Green Lab certification for all labs on campus.
4. **Equality & Human Rights:** We will implement this strategy in accordance with the Public Sector Equality and Human Rights Duty.
5. **Rankings:** We will ensure international recognition of our leadership on the SDGs through the Times Higher Education Sustainability Impact Ratings.
6. **STARS:** We will achieve Platinum rating in the Sustainability Tracking, Assessment and Rating System.
7. **Green Campus:** We will achieve the An Taisce Green Campus flag for additional themes.
8. **CUSP:** We will maintain the governance of CUSP and its working groups, University Sustainability Advisory Board and related reporting.

Related SDGs



*Relevant to all SDGs

Metrics

- 10.1 Total carbon footprint
- 10.2 Percentage labs Green Lab certified
- 10.3 THE Impact rank in Ireland
- 10.4 STARS rating
- 10.5 Green Campus # of themes



Metrics

Key Performance Metrics

- 1.1 Research and innovation outputs aligned to SDGs
- 1.2 Number of people taking entrepreneurship and innovation courses
- 2.1 Percentage of programmes aligned to the SDGs
- 2.2 Number of staff completing sustainability / ESD training
- 3.1 Direct emissions (Scope 1 & 2)
- 4.1 Sustainable travel modal share
- 4.2 NTA Smarter Travel Mark
- 4.3 Carbon footprint of business travel
- 5.1 Biodiversity Plan '26-30 % actions implemented
- 6.1 Total waste generated
- 6.2 Whole-campus recycling rate
- 6.3 Water consumption
- 7.1 Carbon footprint of procurement

Key Performance Metrics

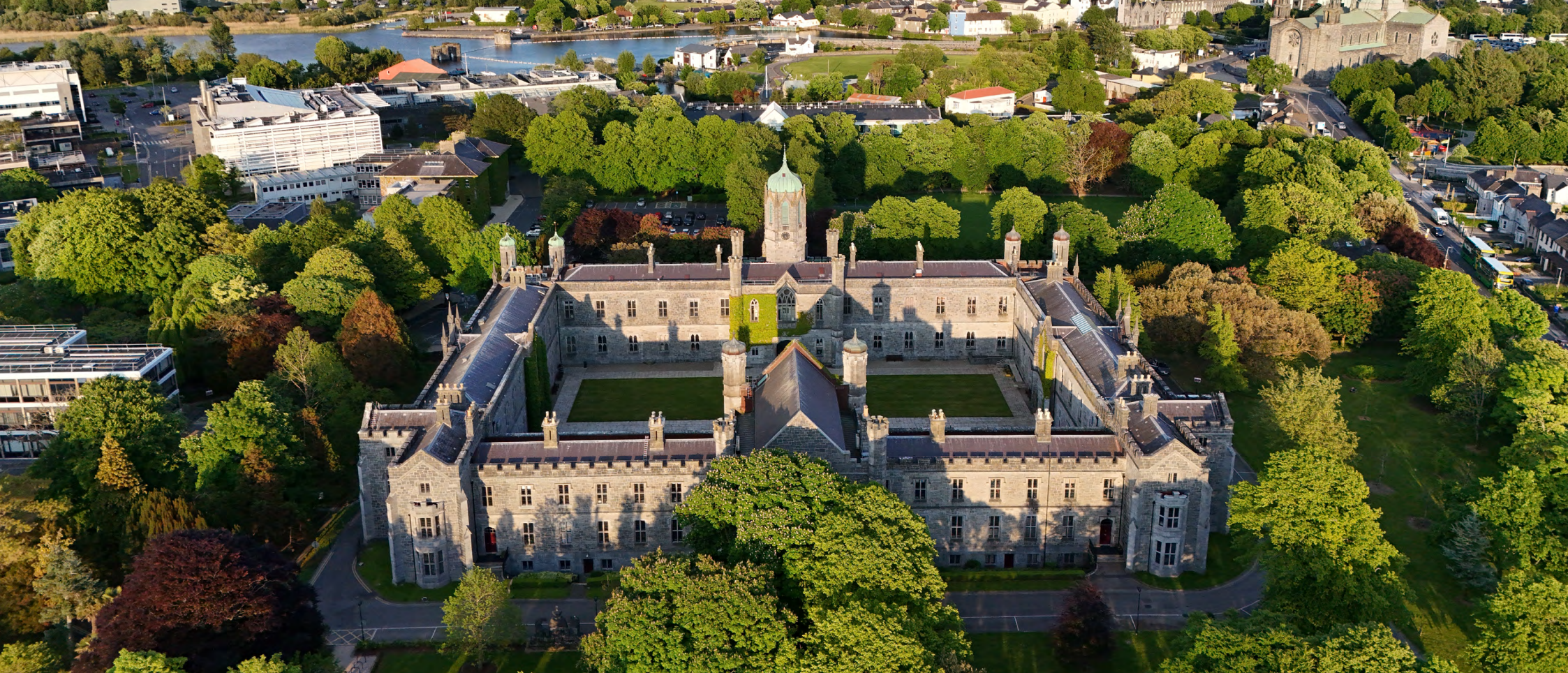
- 7.2 Publication of an updated Sustainable Public Procurement Handbook, Incorporating equality and human rights considerations
- 8.1 Healthy Campus status
- 8.2 KeepWell Mark level
- 8.3 Percentage of food certified organic
- 8.4 Measurement of sustainable and healthy food
- 9.1 Sustainability communications reach
- 9.2 Percentage of students and staff participating in sustainability activities
- 9.3 Students awarded digital badge
- 10.1 Total carbon footprint
- 10.2 Percentage of labs Green Lab certified
- 10.3 Times Higher Education Impact Rank in Ireland
- 10.4 STARS rating
- 10.5 Green Campus # of themes



Appendix 1

Delivering University of Galway's Strategic Plan 2025-2030 *Of Galway, For the World*

University Strategic Actions	Sustainability Strategy Actions	University Strategic Actions	Sustainability Strategy Actions
Build scale, impact and global reputation in distinctive areas of research excellence	1.1, 1.4, 10.5	Embed sustainability across all programmes and the campus experience	2.1, 2.3, 5.2
Lead the transition to a sustainable future through globally relevant research rooted in our city and region	1.1, 1.2, 1.4, 1.5, 5.3, 10.3	Innovate curriculum design and lifelong learning pathways with external partners	1.5, 2.5, 2.7, 5.3, 9.7
Lead the acceleration of innovation, stimulating regional growth and global impact	1.3	Build a culture of co-creation and collegial problem-solving	4.2, 7.2, 8.1, 8.2, 9.1, 9.2, 9.6, 10.4
Engage leading partners in research, industry, government and communities to maximise impact	1.1, 1.6, 5.5, 9.8	Deliver a business transformation programme for a high-performance university	4.4, 9.3, 10.2, 10.7
Deliver excellent education informed by our research	2.2, 2.4	Revise and upgrade processes and operating models	6.1, 6.2, 6.3, 7.1, 7.3
Empower students to co-create their learning journey through a holistic student experience	2.6, 5.6, 8.3, 9.4	Build on sustainability leadership while moving ambitiously towards carbon neutrality	1.2, 3.2, 3.1, 3.3, 3.4, 4.1, 4.2, 4.3, 4.4, 5.1, 5.4, 6.1, 8.4, 8.5, 10.1, 10.3, 10.6
Provide diverse global experiences through partnerships, mobility and recruitment	2.7	Develop and support leadership across the University	2.2, 9.5
Remove barriers to and through higher education using universal design and targeted interventions	2.4		



*Ní neart go cur le chéile
There is no strength without unity*

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Special thanks to Professor Chaosheng Zhang (Geography) for sharing his photography of the city and campus.